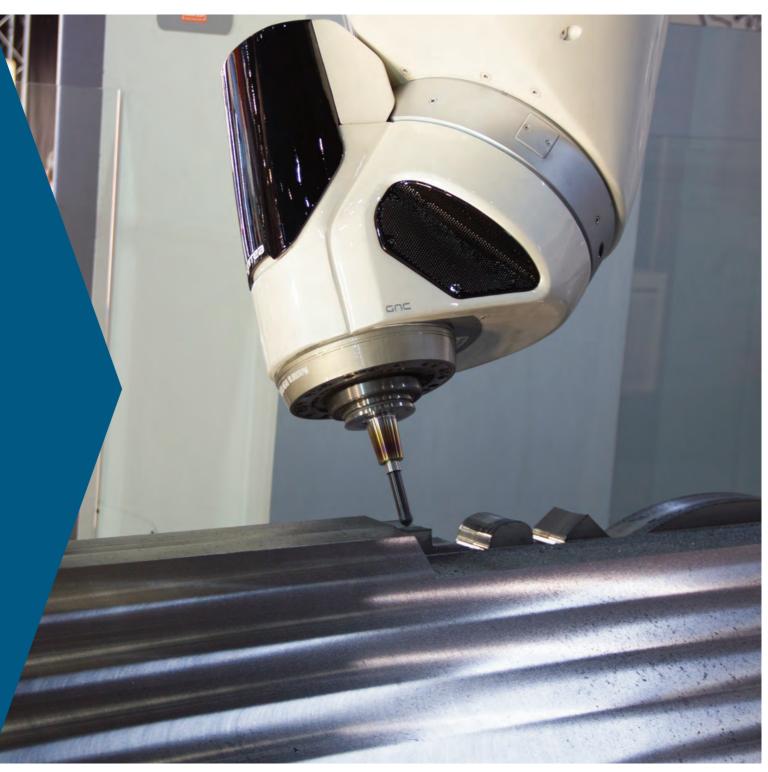
**ANNUAL REPORT** Nicolás Correa, S.A.





### Dear shareholders,

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The year 2017 was a momentous year in the recent history of our company. In fact, we believe that there is a before and an after.

On the one hand, the first quarter was marked by the decision and implementation to centre all industrial activity in one single plant in Burgos and not to continue with the Itziar plant. This decision entailed exceptional costs to pay compensation to workers who chose not to move and many other less obvious costs which together negatively affected the profit and loss account of 2017.

In spite of all this, the efficiency of the activity in a single plant became evident in the course of the year. This fact, coupled with a growing number of orders led us to the end of the year with an order book of 23 million euros, compared to the 16 million at the end of 2016.

From the point of view of the product we decided to discontinue some models and to launch another one with much more up-to-date technology, in addition to the **UDX head** that was presented at the EMO in Hanover as a world first. Therefore, and having already completed the amortisation of financial Goodwill, there is good reason to face 2018 with optimism, and I am convinced that our company will be able to achieve the objectives set out in the Business Plan. Besides, we can count on increasing and positive contributions from our three industrial subsidiaries.

At the last Board meeting of the year and at the proposal of the Appointments and Remuneration Committee, Mrs. Carmen Pinto Fuertes was unanimously appointed CEO of the Company, in recognition of her good work to date.

We must also point out that at the end of the year an agreement was reached with Doosan Machine Tools to repurchase the 10% stake they acquired in June 2015.

To conclude, we would like to express our gratitude for the confidence shown in our company, which made the value of our shares rise from  $\leq 1.75$  to  $\leq 3.20$  over the year.

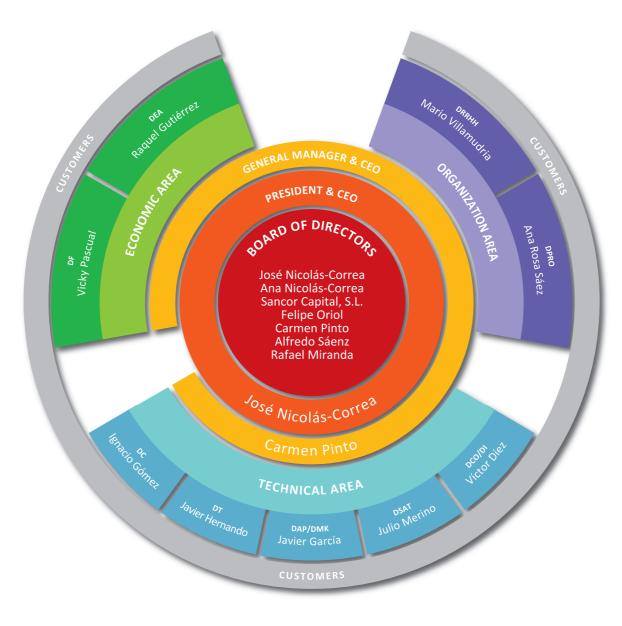
Mr. José Nicolás-Correa Barragán President

Very cordially,



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President & Managing Director	Mr. José Nicolás-Correa Barragán <i>(Executive)</i>
Managing Director	Mrs. Carmen Pinto Fuentes <i>(Executive)</i>
Secretary	Mrs. Ana Nicolás-Correa Barragán (Other external categories)
Deputy Secretary	Mrs. Bibiana Nicolás-Correa Vilches Representative of Sancor Capital S.L. (Nominated)
Members	Mr. Rafael Miranda Robredo (Independent)
	Mr. Felipe Oriol Díaz de Bustamante ( <i>Other external categories)</i>
	Sancor Capital, S.L. ( <i>Nominated</i> )
	Mr. Alfredo Sáenz Abad (Independent)



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# **Passion for service**

Know-How and Technology working for you

### **MISSION**

Contribute to the success of our customers by means of being at their service from the first contact, with personalised attention, both in the development of the machine as in its use, to secure a return on their investment in an optimal way.

### VISION

Be a profitable business being a benchmark in service, quality, innovation and technology.

# OUR VALUES

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**Customer-geared** ensuring customer satisfaction as the main strategic goal of the company. We work in a professional and constant manner to provide the best solutions in the most **flexible and speedy manner**.

**Commitment** to the business project, to make the mission and vision a reality.

Work as a team to facilitate participation and the exchange of ideas taking maximum advantage of the diversity of knowledge. **Initiative** to make headway in the search for new solutions and their implementation.

**Honesty** as a fundamental trait to generate trust and credibility in the work performed and in the organization itself.

**Social responsibility** to contribute to the improvement of social well-being.

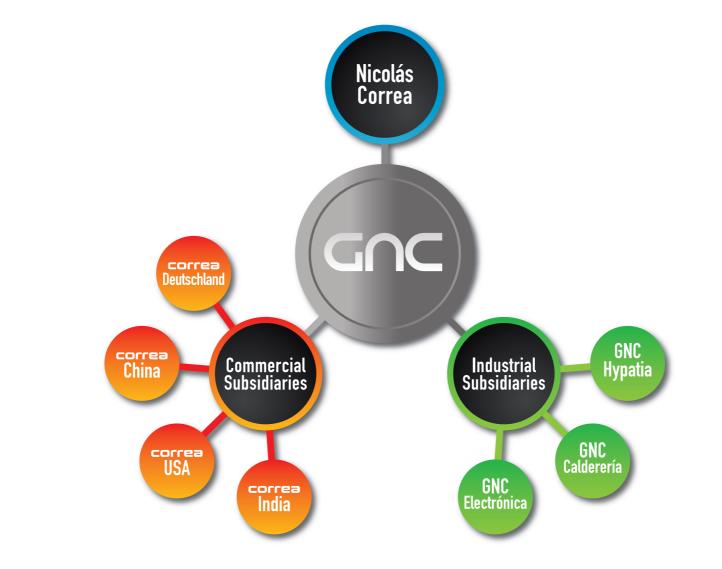
GNC Hypatia	OWNERSHIP	EMPLOYEES	TURNOVER	PROFITS
2017	94%	32	11,394 k€	1,095 k€
2016	94%	29	9,834 k€	1,080 k€
2015	94%	28	5,631 k€	217 k€
%	_	10%	<b>16</b> %	1%

GNC Electrónica	OWNERSHIP	EMPLOYEES	TURNOVER	PROFITS
2017	88%	17	2,152 k€	189 k€
2016	88%	16	1,935 k€	186 k€
2015	88%	15	1,853 k€	155 k€
%	—	6%	11%	2%

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GNC Calderería	OWNERSHIP	EMPLOYEES	TURNOVER	PROFITS
2017	<b>90</b> %	51	7,701 k€	<b>397 k</b> €
2016	<b>90</b> %	50	7,519 k€	591 k€
2015	90%	49	5,980 k€	<b>295 k</b> €
%	—	2%	2%	-33%

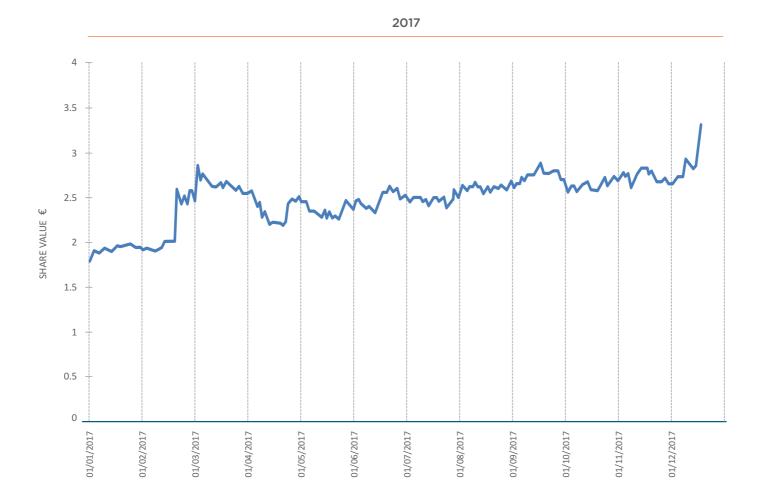




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## **Balance Sheet**

At December 31, 2017, compared to 2016

(Expressed in thousands of euros)

ASSETS	2017	2016	EQUITY AND LIABILITIES	2017	2016		2017
TOTAL NON-CURRENT ASSETS	22,883	24,089	TOTAL EQUITY	22,382	21,400	Sales	41,267
Intangible assets	290	1,239	Registered capital	9,853	9,853	Services rendered	2,102
Property, plant and equipment	9,163	9,358	Share premium	7,458	7,458	Changes in inventories of finished goods and work in progress	1,076
Non-current investments in Group companies and associates	3,690	3,690	Reserves	4,155	2,969	Self-constructed	
			Own shares	(66)	(66)	assets	
Non-current investments	576	623	Profit for the year	982	1,186	Supplies	(22,274)
Deferred tax assets	9,164	9,179	TOTAL NON-CURRENT LIABILITIES	5,797	6,893	Other operating income	156
			Non-current provisions	204	171	Personnel expenses	(12,576)
TOTAL CURRENT ASSETS	24,922	23,290	Loans and borrowings	3,077	3.991	Other operating expenses	(8,790)
Inventories	12,791	11,631	Finance lease	-,	-,	Amortisation and depreciation	(1,759)
Trade and other	10,682	10,105	payables			Non-financial and other capital grants	191
receivables			Other financial liabilities	1,679	1,875	Gains on disposal	511
Current investments in Group companies and associates	1,117	865	Deferred tax liabilities	837	856	and other	511
			TOTAL CURRENT LIABILITIES	19,626	19,086	RESULTS FROM OPERATING ACTIVITIES	(96)
Current investments	212	252	Other provisions	879	969		
Prepayments for current assets	21	193	Current payables	4,362	6,139	Finance income	906
Cash and cash equivalents	99	244	Current payables to suppliers	5,023	4,890	Finance costs	(323)
			Suppliers, Group companies and associates – current	1,046	1,207	Change in fair value of financial instruments	33
			Other payables	1,709	1,803	Exchange gains/(losses)	(4)
			Personnel	260	244	Impairment and gains/(losses) on disposal of financial instruments	(8)
			Current tax liabilities	18	17	·	604
			Public entities, other	492	523	NET FINANCE COST	004
			Advances from customers	5,837	3,294	PROFIT BEFORE INCOME TAX	508
						INCOME TAX	474
TOTAL ASSETS	47,805	47,379	TOTAL EQUITY AND LIABILITIES	47,805	47,379	PROFIT FROM CONTINUING OPERATIONS	982

### **Income Statements**

At December 31, 2017, compared to 2016

(Expressed in thousands of euros) 2017

2016

41,661

2,140

621

47

(21,953)

(12,264)

(7,872)

(1,772)

189

5

987

52

(5)

4

164

(178)

809

377

(393)

185

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982 1,186



### **Consolidated Balance Sheet of** Nicolás Correa, S.A. and Subsidiaries

At December 31, 2017, compared to 2016

### (Expressed in thousands of euros)

ASSETS	2017	2016	EQUITY AND LIABILITIES	2017	2016	
TOTAL NON-CURRENT ASSETS	38,787	39,625	EQUITY ATTRIBUTABLE	39,392	37,159	REVENUE AND
Property, plant and equipment	16,708	17,040	TO EQUITY HOLDERS OF THE PARENT			OTHER INCOMES
Goodwill	9,906	9,960	Shared capital	9,853	9,853	SELF CONSTRUCTED
Equity-accounted	1,952	2,233	Share premium	9,065	9,065	CHANGES IN INVENT
investees			Other reserves	12,878	10,403	
Non-current financial assets	590	637	Own shares	(89)	(89)	OPERATING EXPENSES
Deferred tax assets	9,631	9,755	Retained earnings	7,687	7,926	Raw and other materia consumed
TOTAL CURRENT ASSETS	34,111	31,249	Translation differences	(2)	1	Employee benefits exp
Inventories	16,806	14,361				Amortisation and depr
Trade and other	13,473	13,105	NON-CONTROLLING INTERESTS	719	662	Other expenses
receivables			TOTAL EQUITY	40,111	37,821	RESULTS FROM OPERAT
Current tax assets	195	392	LIABILITIES			
Current financial assets	215	320	TOTAL NON-CURRENT LIABILITIES	8,530	10,248	Finance income
Cash and cash equivalents	3,332	2,777	Other financial liabilities	2,102	2,350	Finance costs
	90	294	Loans and borrowings	4,305	5,799	Exchange gains
Other current assets	90	294	Employee benefits	204	182	Impairment and gains of financial instrument
			Other provisions	_	_	Loss on loss of control o
			Deferred tax liabilities	1,919	1,917	Profit attributable to in
			TOTAL CURRENT LIABILITIES	24,257	22,805	Share in profit/(loss) of equity-accounted
			Other financial liabilities	812	764	investees
			Loans and borrowings	4,472	6,240	PROFIT BEFORE INCOME TAX
			Trade and other payables	17,762	14,571	INCOME TAX
			Derivative financial instruments	_	5	
			Provisions	1207	1,222	PROFIT FOR THE YEAR
			Other current liabilities	4	3	Attributable to: Equity holders
			TOTAL LIABILITIES	32,787	33,053	of the parent
						Non-controlling interes
TOTAL ASSETS	72,898	70,874	TOTAL EQUITY AND LIABILITIES	72,898	70,874	Earnings per share (in Euros)

### **Consolidated Income Statements of** Nicolás Correa, S.A. and Subsidiaries

At December 31, 2017, compared to 2016

(Expressed in thousands of euros)

1	Apressed in thousands of europ		
	2017	2016	
REVENUE AND OTHER INCOMES	59,236	60,517	
SELF CONSTRUCTED NON CURRENT ASSETS	-	47	
CHANGES IN INVENTORIES OF FINISHED GOODS AND WORK IN PROGRESS	2,284	204	
OPERATING EXPENSES			
Raw and other materials consumed	(28,897)	(27,443)	
Employee benefits expense	(16,852)	(16,639)	
Amortisation and depreciation	(1,352)	(2,221)	
Other expenses	(11,443)	(11,086)	
RESULTS FROM OPERATING ACTIVITIES	2,976	3,379	
Finance income	81	20	
Finance costs	(404)	(506)	
Exchange gains	10	1,904	
Impairment and gains on disposal of financial instruments	(8)	163	
Loss on loss of control of subsidiary	-	(57)	
Profit attributable to interest withheld	-	(259)	
Share in profit/(loss) of equity-accounted investees	(281)	8	
PROFIT BEFORE INCOME TAX	2,374	4,652	
INCOME TAX	(4)	85	
PROFIT FOR THE YEAR	2,370	4,737	
Attributable to:			
Equity holders of the parent	2.237	4.109	
Non-controlling interests	133	628	
Earnings per share (in Euros)	0.183	0.336	



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BRIDGE TYPE



TRAVELLING COLUMN



BED TYPE



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